

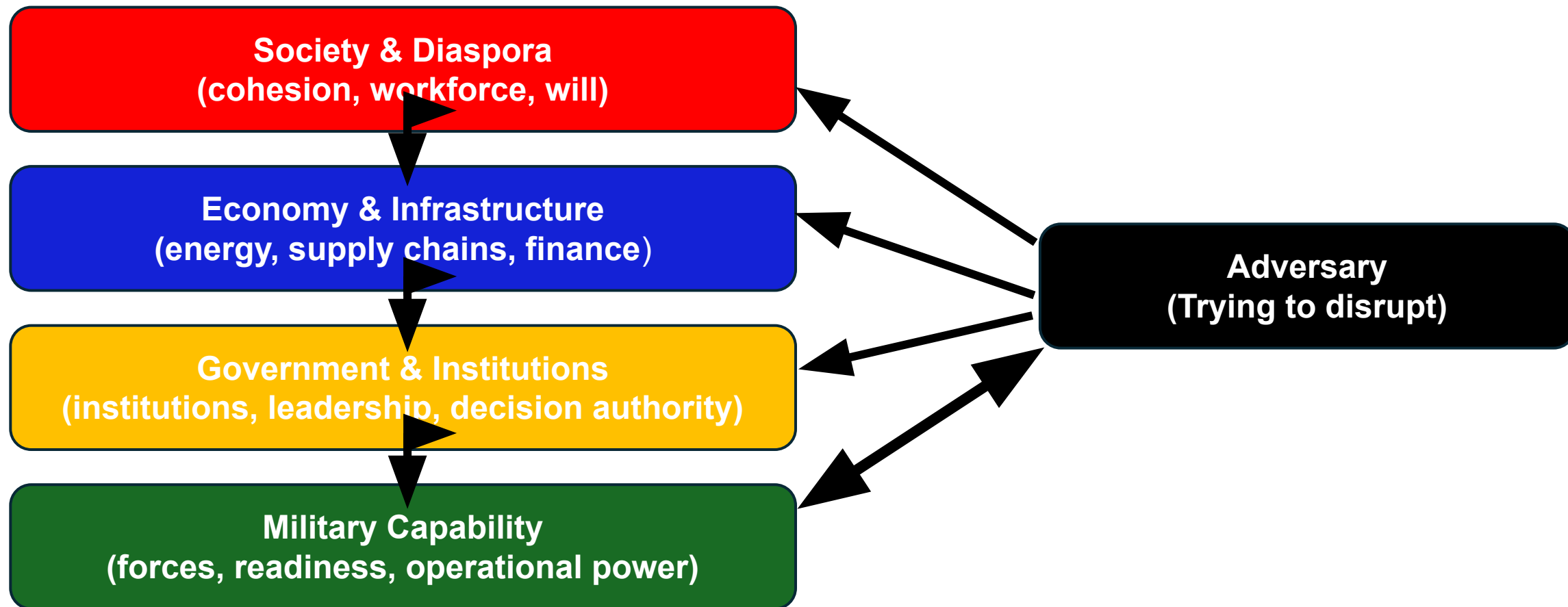
L Deterrence through Transformation

ISA Security Summit 2026

Panel I: Everything is War: Establishing Deterrence and Building Defence Through a Whole-of-Nation Approach

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Deterrence Today Is a System



Deterrence depends on the resilience and integration of the entire national system

Whole of Nation Resilience

- Modern conflict **targets** government, industry, infrastructure, and society **simultaneously**.
- No single institution can solve them alone
- Resilience requires **shared awareness and coordinated action**
- Public-private collaboration strengthens **national deterrence**
- Adversaries **must believe disruption will fail**



Enables whole-of-nation preparation and coordinated supply-chain action to serve as strategic instruments that strengthen national resilience and deterrence.

Sustainment Systems: The Endurance Engine of Deterrence

Shared Awareness

- understand vulnerabilities
- map dependencies
- coordinate across government and industry

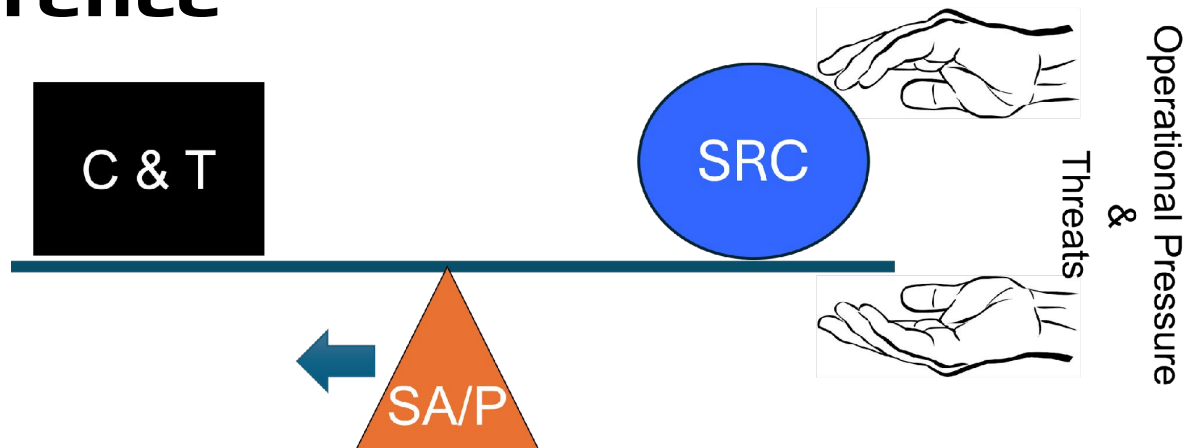
Capabilities & Tools

- logistics networks
- infrastructure resilience
- medical and emergency capacity
- industrial production

Scalable Response

Capacity

- ability to reorganize
- reconstitute capability
- regenerate power over time



Keep in mind:

- Technology accelerates awareness and decision-making, **but people and leadership remain decisive.**
- Systems are strongest **when responsibility is distributed** — not concentrated on a single point of failure.
- **People and institutional culture determine whether systems adapt or fail.**

Deterrence succeeds when adversaries believe disruption will